



Practices and Procedures for Financial Institution Risk Management

Gary M Deutsch

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The *Practices and Procedures for Financial Institution Risk Management* manual provides a comprehensive guide to developing a risk management program. Because risk management is inherent in all aspects of financial institution products, services and functions, the regulators continue to include risk management as a top priority in their policies, guidance, and examination requirements. Financial reform places a heavy emphasis on financial institutions' obligations to manage and mitigate risks.

This manual covers the most critical areas on which regulators are focusing examinations, including:

- Setting up a risk management function, organizing for risk management, and appointing a Risk Management Officer (Chapters 1 through 3);
- Evaluating when to purchase insurance to transfer risks (Chapter 4);
- Conducting risk assessments for the entire institution's products, services, and functions consistent with the seven regulatory risk management areas: credit risk, interest rate and market risk, liquidity risk, transaction risk, compliance and legal risk, reputation risk, and strategic risk (Chapter 5); and
- Evaluating preventative measures to help you respond to common risk issues found in examinations that may also impact your institution (Chapters 6 through 11).

As you adopt the practices and programs in this manual, you are likely to uncover risk areas that require additional controls to reduce risks. We suggest that you work closely with your internal and external auditors to determine what controls are the most cost-effective to implement. In addition, for best results, your internal auditor should use a risk based audit approach to audit planning. The risk based audit approach can be coordinated with the risk assessments covered in this manual to optimize the auditor's efforts. You should also coordinate periodic risk assessment updates with the risk based audit planning schedule and the institution's strategic planning sessions to provide for good communications among all institution functions.

The manual also includes more than 100 examples of specific risks, drawn from each of the major risk areas, and includes suggested remedies.

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